WPS60
WAUKEGAN COMMUNITY UNIT SCHOOL DISTRICT #60

Waukegan Public Schools

Budget Workshop #2

June 9, 2021

Destination 2022:

Driven by Design

Superintendent's Initiatives

STUDENT ACHIEVEMENT:
To focus organizational improvement and align District resources to ensure all students receive a world class education that eliminates the achievement gap.

COMMUNITY ENGAGEMENT:
To ensure that all stakeholders are engaged, and have a voice in the instructional institution of the District, which promotes transparency, trust, and collaborative relationships.

ORGANIZATIONAL EFFECTIVENESS:
To focus organizational efforts and align resources to support District schools and student achievement.

INSTITUTIONAL ACCESS:
To ensure that all students and staff are empowered and have access to a world class educational system.

SUPPORTIVE CLIMATE:
To establish a positive and effective climate that cultivates a drive for excellence, which promotes student achievement and fosters a premier District that is committed to the success of all students.

Equality

Equity

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WHY ARE WE HERE

This is the second of three workshops that are scheduled to present the "State of WPS60 Finances" and to engage and solicit input from all constituents regarding the allocation of resources for the FY 2021-2022 School Year.

As outlined in "Destination 2022: Driven by Design, the District's Strategic Plan:

To focus organizational efforts and align resources to support District schools and student achievement**. Specifically, Ms. Plascencia has championed Strategic Budgeting, inclusive of Site Based Budgeting (SBB), which inherently solicits and incorporates input from all stakeholders into the District's prioritization of needs and allocation of resources resulting in the greatest return on investment (ROI). The key emphasis and ultimate goal is to positively affect student achievement**.

Strategic Budget Committee

The Business and Financial Services Department presented the FY22 Budget Requests as received from schools and administrative offices to the District's Strategic Budget Development Committee on April 23, 2021.

Committee members were afforded an opportunity to ask questions and to offer suggested changes.

The committee was comprised of Board of Education Members, including the Board President, District leadership, including the Superintendent, Principals, Grant Managers, Parents, and Community Members.

The zoom meeting was facilitated by Mr. Marvin Bembry, Sr., a highly sought out life coach and motivational speaker and former corporate executive with extensive experience in strategic planning.

Focus of the Process

There are several important principles that guide the Strategic Budgeting Process; however, there are four that are critical to its success. They are:

- Transparency

- Equity

- Sustainability

- Return on Investment

Budget Calendar

Year-End Closeout Procedures Distributed (FY21)	January 6, 2021
Strategic Budgeting Plan Submission Deadline	February 26, 2021
Last Day to Submit Requisitions (FY21)	April 16, 2021
Budget Workshop #1	May 12, 2021
Last day to pay open purchase orders (non-grants) (FY21)	May 21, 2021
Budget Workshop #2	June 9, 2021
Budget Workshop #3	August 3, 2021
Notice in Local Newspaper	August 6, 2021
Budget Review Period	August 6 – September 7, 2021
Budget Hearing/Adoption	September 7, 2021

General Assumptions

Tax Extension:

Tax Year	Total Extension	Less Bond and Interest	Other
Tax Year 2020	$ 59,073,890.64	$ 6,655,202.59	$ 52,418,688.05
Tax Year 2019	$ 62,339,016.97	$ 9,920,325.75	$ 52,418,691.22
Diff	$ (3,265,126.33)	$ (3,265,123.16)	$ (3.17)

Extracted from the Lake County Tax Assessor's Office website:
https://www.lakecountyil.gov/268/Tax-Extension-Data

Revenue:

- Approximate 7.2% increase in Equalized Assessed Valuation (EAV) of property

- 98.86% collection rate assumed

- Student enrollment is projected to be 15,000 (which represents an increase of 552 students)

  (as prepared and presented at budget workshop #1 on May 12, 2021, by Mr. Eric Christianson)

Education Fund Revenue Projection

($18,244,153.88)

($33,945,092.62)

($129,384,354.23)

■ Local ■ State ■ Federal
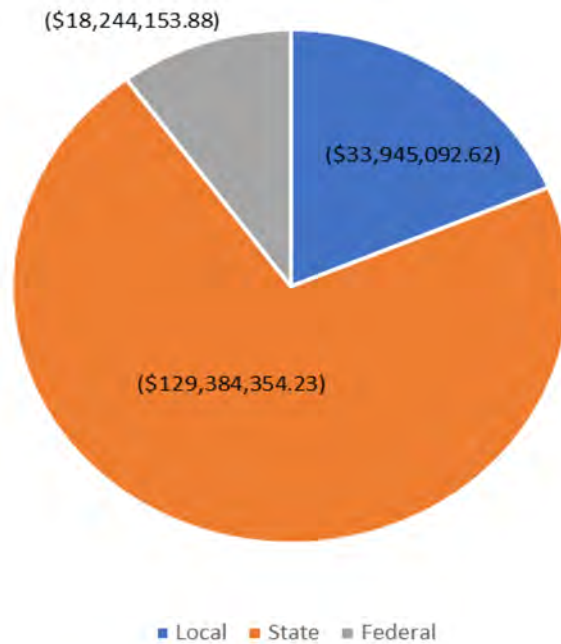
Note: Federal excludes ESSER and Emergency Relief Grants

MAJOR SOURCES

Local
Property Taxes
CPPRT

State
Evidence Based Funding
Early Childhood
Special Education Claims

Federal
National School Lunch Program
School Breakfast Program
Summer Food Service Program
Title I Low Income
IDEA Flow Through
LIPLEPS
Medicaid

Operating Fund - Projected Fund Balance

For Period Ending June 30, 2022

Description	Education Fund (10)	O & M Fund (20)	Transportation Fund (40)	Working Cash Fund (70)	Total	$ Change (+/-) over FY21	% Change (+/-) over FY21
Beginning Fund Balance as of June 30, 2021 (est)	$36,378,707.92	$47,364.08	$3,322,544.98	$27,397,802.45	$67,146,419.43		
Revenue - (est)	$238,121,684.12	$11,849,861.51	$12,983,713.67	$200,009.38	$263,155,268.68	$66,006,235.69	33.48%
Expenditures - (est)	-$235,665,990.11	-$11,849,330.32	-$12,983,713.00	$0.00	- $260,499,033.43	-$57,856,718.20	28.55%
Revenue (over/under) Expenditures	$2,455,694.01	$531.19	$0.67	$200,009.38	$2,656,235.25		
Ending Fund Balance as of June 30, 2022 (projected)	$38,834,401.93	$47,895.27	$3,322,545.65	$27,597,811.83	$69,802,654.68	$2,656,235.25	3.96%

Other Funds - Projected Fund Balance

For Period Ending June 30, 2022

Description	Debt Service Fund (30)		IMRF/SS Fund (50)		Capital Projects Fund (60)		Tort Fund (80)		Life Safety Fund (90)		Other Funds Total
Beginning Fund Balance as of June 30, 2021 (est)	$424,725.08		$2,130,445.27		$10,182,765.27		-$378,155.39		$1,905,710.01		$14,265,490.25
Revenue - (est)	$6,855,202.59		$8,600,016.16		$25,374,623.79		$4,920,888.95		$964,784.99		$46,715,516.48
Expenditures - (est)	-$7,006,500.00		-$7,500,247.00		-$31,668,402.79		-$4,533,613.85		$0.00		-$50,708,763.64
Revenue (over/under) Expenditures	-$151,297.41		$1,099,769.16		-$6,293,779.00		$387,275.10		$964,784.99		-$3,993,247.16
Ending Fund Balance as of June 30, 2022 (projected)	$273,427.67		$3,230,214.43		$3,888,986.27		$9,119.71		$2,870,495.00		$10,272,243.09

All Funds - Projected Fund Balance

For Period Ending June 30, 2022

Description		Other Funds Total		Operating Funds Total		All Funds Total
Beginning Fund Balance as of June 30, 2021 (est)		$14,265,490.25		$67,146,419.43		$81,411,909.68
Revenue - (est)		$46,715,516.48		$263,155,268.68		$309,870,785.16
Expenditures - (est)		-$50,708,763.64		-$260,499,033.43		-$311,207,797.07
Revenue (over/under) Expenditures		-$3,993,247.16		$2,656,235.25		-$1,337,011.91
Ending Fund Balance as of June 30, 2022 (projected)		$10,272,243.09		$69,802,654.68		$80,074,897.77

Strategic Initiative Investments

FY 21 – 22 STRATEGIC INITIATIVES
EQUITY AND INCLUSION
STIE BASED BUDGETING (SBB)
INFORMATION TECHNOLOGY
RECRUITMENT
ASSESSMENT
CAPITAL PROJECTS *Schools/Life Safety Focused*
ELEMENTARY AND SECONDARY RELIEF GRANTS
COLLEGE AND CAREER READINESS
SAFETY AND STUDENT OUTREACH

Strategic Initiative Investments

EQUITY AND INCLUSION
Book Studies (1 – 5 book titles for groups of 12)
Equity and Inclusion Event with Guest Speaker (1 – 5)
Resources, subscriptions and other purchased services
Scholastic Diverse Book Packs
Culturally relevant pedagogy PD and support resources
Consulting and PD planning and support contracts
Equity Advisory Committee EAC resources
Courageous Conversations Training
Family and Community Support Specialist
PD and leadership development, coaching and capacity building (subscriptions, memberships, and professional development opportunities)

$565,000

Strategic Initiative Investments

SITE BASED BUDGETING

School	Allocation (excluding compensation)	School	Allocation (excluding compensation)
Abbott	$205,118	Juarez	$370,096
Benny	$191,032	Lightfoot	$182,390
Carman	$362,928	Little Fort	$189,855
Clark	$297,002	Lyon	$396,477
Clearview	$164,437	McCall	$75,493
Cooke	$192,196	North	$105,246
Glen Flora	$211,489	Oakdale	$123,500
Glenwood	$378,309	Washington	$262,448
Greenwood	$194,170	Webster	$238,912
Hyde Park	$151,547	Whittier	$174,912
Jefferson	$352,519	High School	$4,965,189

* Denotes ESSER ARP eligible expenses

$9,785,270*

Strategic Initiative Investments

SITE BASED BUDGETING

Area 1 Requested FTE - Approved			
SCHOOL	SUM of Salary	SUM of Benefits	COUNTA of # FTE
ABBOTT	$22,000.00	$11,960.00	1
CARMAN BUCKNER	$43,000.00	$1,802.00	1
CLEARVIEW	$43,000.00	$15,762.00	1
COOKE	$43,000.00	$1,802.00	1
GLENWOOD	$86,876.56	$33,722.00	2
HYDE PARK	$0.00	$0.00	1
MCCALL	$43,000.00	$1,802.00	1
WHITTIER	$162,923.00	$22,827.00	3
Grand Total	$443,799.56	$89,677.00	11

* Denotes ESSER ARP eligible expenses

$533,472*

Strategic Initiative Investments

SITE BASED BUDGETING

Area 2 Requested FTE - Approved			
SCHOOL	SUM of Salary	SUM of Benefits	SUM of # FTE
BENNY	$50,000.00	$10,095.00	1
CLARK	$151,423.00	$22,345.00	2
GLEN FLORA	$55,000.00	$10,305.00	1
GREENWOOD	$55,000.00	$10,305.00	1
HIGH SCHOOL - AOEC	$25,072.00	$12,525.00	1
HIGH SCHOOL - BROOKSIDE	$64,072.32	$27,565.00	2
HIGH SCHOOL - WASHINGTON	$76,923.00	$11,223.00	1
LIGHTFOOT	$55,000.00	$10,305.00	1
LITTLE FORT	$87,752.00	$47,840.00	4
NORTH	$43,000.00	$1,802.00	1
WASINGTON ELEMENTARY	$55,000.00	$17,928.00	1
WEBSTER	$55,000.00	$10,305.00	1
Grand Total	**$773,242.32**	**$192,543.00**	**17**

* Denotes ESSER ARP eligible expenses $965,785*

Strategic Initiative Investments

SITE BASED BUDGETING

Area 2 Supplemental Pays	
SCHOOL	SUM of REQUESTED BUDGET
BENNY	$56,383.14
CLARK	$118,380.00
Glen Flora	$64,794.00
GREENWOOD	$119,013.72
Lightfoot	$27,488.00
LITTLE FORT	$102,361.95
North Elementary	$63,600.00
WASHINGTON ELEMENTARY	$61,570.00
Webster	$45,250.00
WHS AOEC	$63,483.20
WHS Brookside	$586,884.02
WHS WASHINGTON	$974,115.18
Grand Total	$2,283,323.21

Area 1 Supplemental Pays	
SCHOOL	SUM of REQUESTED BUDGET
ABBOTT	$113,518.00
carman buckner	$174,200.25
CLEARVIEW	$154,513.04
COOKE	$85,445.92
GLENWOOD	$132,001.70
HYDE PARK	$28,039.20
JEFFERSON	$182,747.77
JUAREZ	$94,368.00
LYON	$105,188.17
MCCALL	$27,764.03
OAKDALE	$11,600.00
WHITTER	$19,200.00
WHITTIER	$70,400.00
Grand Total	$1,198,986.08

* Denotes ESSER ARP eligible expenses

$3,482,309*

Strategic Initiative Investments

INFORMATION TECHNOLOGY
Student Achievement
Community Engagement
Organizational Effectiveness
Institutional Access
Supportive Climate
Annual Contracts
General Office Supplies

$16,450,637

STUDENT ACHIEVEMENT

"Professional development for all ITS team members in order to support new and existing product features for new and existing products. (RS)(JA)(TP)[RN)(AA)

Ensure that the most suitable, cost effective process is used for the completion of each Print Request through the operation of specialized print shop equipment by trained District Print Services staff (RN)

Certifications and Renewals (Laserfiche, A+, Panapto, Training Methodologies etc.) for all IT staff members to serve our staff and students to full capacity (RS)(TP)(JA)

Attend annual conferences to learn new and advanced features of the products implemented in the district (RS)(RN)(AA)(JA)

Continuous training on infrastructure security and threats to prevent intrusion from hackers and ensure data security (RS)(TP)

Monitor temperatures and moisture at all locations MDF/IDF (TP) (JA)

Destroy sensitive data residing on retired physical disks properly. (JA)

STUDENT ACHIEVEMENT

Proactively monitor all servers, network equipment and IT infrastructure (switches, access points, routers, firewall, UPS) to prevent failures, outages and reduce impact to staff and student downtime (JA)(TP)

Build redundant IT Systems/infrastructure/Network to eliminate downtime (JA)(TP)(RS)

Ensure that the internet at Lincoln Center and Brookside is always accessible from all District locations (TP)

Monitor (IMC, PRTG) network infrastructure to provide reliable network connectivity to all devices (chromebooks, MacBook, PC) at all District locations (TP)

Align IT network closets with PDU and air conditioning units to maintain temperature to protect network switches from hardware failure and network outages, which support connectivity to the internet and data services (TP)

Ensure that all IT systems/software and infrastructure is up-to-date and has 24/7 technical support contract/warranty (JA)(TP)(RS)(RN)

Prevent attacks, viruses and infection from infiltrating the infrastructure with network security modules; ensure that network is protected against unfriendly traffic and hackers, ensure that staff and students only have access to legitimate traffic. (TP - Palo Alto & KnowB4)(JA - Sophos, KnowB4 Campaign)

STUDENT ACHIEVEMENT

Review all ITS job descriptions. Request a salary assessment for all ITS staff. The purpose of this request is to match IT industry salary standards. (JC)

Increase District Print Services facilities automation. Lower document production costs by shifting volume from more expensive print sources to cost-effective production line copiers and equipment. (RN)

To ensure that the district print shop has all the updated Adobe software to work with for creative designs and editing print jobs. (RN)

"Make certain that there is adequate up-to-date efficient printing equipment, safety items and print staff, which meets the District's demands as well as contributing to a cost-savings. (RN) "

Provide all staff and students with the ability to manage and change their own passwords (JA)

COMMUNITY ENGAGEMENT

Continue to support and maintain WPS60.org website (RS)

Ensure that all Board Room technology is current and functional for board members and public stakeholders viewing/attendance. (JA)

Digitalize, Organize and Support district's student and staff records using LaserFiche software and workflows (RS)(RN)

Install networked announcement monitors at each schools. [AA]

Add technology and resources to video production dept to ensure efficient and regular video communications to the community via methods like social media. [AA]

Ensure that mass-communication backup solution exists in case Messenger is down. (JA)

Ensure all Audio Visual (AV) technology is functional in the district

Align and import Diverse Learners electronic records from Paper Vision to LaserFiche. (RS)

ORGANIZATIONAL EFFECTIVENESS

Assist in buying the solution and help with implementation of Centralized Vendor Invoice system (RS)

Assist and support district leadership with data visualizations created using Business Intelligence tools like Tableau (RS)

Transition analog POTS lines used for fax and emergencies to digital SIP. (AA)

Purchase and install announcement monitors for all schools. (AA)

Convert 500 plus district paper forms to digital forms (JC)(RS)

Implement e-signature and Contract Management Solution (JC)(RS)

Overtime: For all IT staff members in support of system upgrades, network maintenance, graduation booklets, video production for WPS60 events, BOE meetings, emergency mass mailings, software upgrades, projectors project and any emergency situations. (JA)(RS)(TP)(AA)(RN)

Mobile VAN (JA)

Network technician milage reimbursement (TP)

ORGANIZATIONAL EFFECTIVENESS

Purchase and implement Time and Attendance system for WPS60 staff (RS)

Mileage reimbursements for Regional Technicians who service multiple locations. (JA)

Effectively locate system log files for tracking and legal purposes (JA)

Multifunction Printer (copier) replacements (RN)

Web to Print Log usage, reduce paper waste, and secure release of print documents at convenience multifunction printers through the use of intelligent print management and cost recovery software. Upgraded system to replace current Equitrac system, which will not support new model MFPs in 5-year replacement plan. (RN)

Neopost (Block Hour Contract) (RN)

New improve office devices (desktop computers, scanners, laptops, paper cutter machine, 3D printer, Latex Printer & Duplo Digital Duplicator) to improve work and project flow. (RN)

Provide ITS Staff an efficient way to manage all district users within Active Directory (JA)

(5) Licenses for Lydia.com (RN)

ORGANIZATIONAL EFFECTIVENESS

Disaster Recovery MDF project for entire district (JA)

Build district Central Records Office

Continue to add Professional development resources into Frontline PG Resource Library (RS)

Continue to support district ITS staff technical needs to fulfill job requirements. (JA)(RS)

Network office devices (chairs, laptops, desks, wipes, sanitizers, pencils, pens, sharpie markers, tape, post it notes,) (TP)

INSTITUTIONAL ACCESS

Provide the data tools necessary for our students, staff and administrators to view and access all data and digital resources (JA) (RS)

Continue to support Teaching and Learning initiatives and provide access to digital tools that are needed to manage classroom technology (Google Apps for Education, Gaggle, Hapara, Remind, Meet the teacher, Zoom etc.) (JA) (RS)

Ensure that District Print Services has ample resources to complete Print Requests and meet the printing, copying and bulk mailing needs of the District. (RN)

District Print Services prepares Full Service Intelligent Barcoded mail for electronic submission to United States Postal Service. District Print Services completes a portion of the work for the United States Postal Service results in huge postage discount to the District; lowest postage rate. (RN)

Maintain Palo Alto Next-Generation Firewall at Lincoln Center and Brookside, to ensure network security. (TP)

Proactively monitor all network equipment and IT infrastructure (switches, access points, routers, firewall, UPS) to prevent failures, outages and reduce impact to staff and student downtime (TP)

Purchase required tools and equipment for IT staff to repair devices (Chromebooks, laptops, iPads); and support staff and students in a timely manner. (TP)(JS)(RS)(JA)

INSTITUTIONAL ACCESS

Ensure all students in 1:1 program have updated and functional Chromebooks (JA).

Purchase, engrave, tag, inventory, distribute and enroll in Google management all 1:1 and staff devices (JA)

Ensure that all staff and outside presenters have all necessary presentation items for both classrooms and meeting rooms. (JA)

Upgrade WPSS and LC iMac desktops that have become obsolete. (JA)

Ensure that client devices are kept up-to-date with all necessary patches, plug-ins, and security updates to allow seamless access to online curriculum and digital resources. (JA)

Infrastructure phone support - (AA)

Ensure CIPA compliance for content filtering. (JA - SECURLY/Gaggle)(TP)

Ensure that ITS technical staff are provided safety equipment/gear. (JA)(TP)

Continue to improve Tech Depot repair services to students and staff. (JA)

INSTITUTIONAL ACCESS

Ensure that all staff has the software tools necessary to create documents, presentations, spreadsheets, flyers. (JA)

Ensure that all district-related web resources are safely accessible for all. (JA)

Aruba Clearpass new wireless policy enforcement system improves the connectivity for internet access for staff, students, and Guest

Install new fiber connections from Brookside campus to all buildings - Disaster Recovery Project

Ensure WPS60 is ADA compliant for documents on Web (RS)

Ensure that all full-time teachers have laptop for both in-person and remote teaching.

Adapt classroom technology to support remote learning activities

SUPPORTIVE CLIMATE

Support ASAP and ITS to provide the data tools and training necessary for our teachers and administrators as a result of an emergency or a major rollout for school year (RS)

Support HR, Payroll, Academics, and Finance with any customizations and trainings for midyear projects like W2 generation, EOY rollover, Onsite support and training. (RS)

Proactively monitor (PDU power, security camera) all network equipment and IT infrastructure (switches, access points, routers, firewall, UPS, PDU) to prevent failures, outages and reduce impact to staff and student downtime (TP)

Ensure that the internet at Lincoln Center and Brookside is always accessible from all District locations (TP)

Ensure that all IT systems/ infrastructure/network is up-to-date and has 24/7 technical support contract/warranty (TP)(JS)(RS)(JA)

Purchase required tools and equipment for IT staff to repair devices (Chromebooks, laptops, iPads) and support staff and students in a timely manner. (TP)(JS)(RS)(JA)

Devices will be repaired/replaced in a timely manner. (JA)

Ensure that School board members are provided up-to-date devices for board meetings. (JA) ???

Securely store staff, student and server data off-premise for data recovery purposes. (JA)

SUPPORTIVE CLIMATE

Provide electronic access/signature to staff, parents, teachers, and students data/forms. (JC)(JA)(RS)

2nd Video Production tech/asst. - (AA)

Ensure that IT staff has comfortable furniture and organizational storage options for their respective work areas including building the new central records room at Lincoln Center (JA)(RS)(RN)(TP)(AA)

New staff requirement to support the records maintenance and scanning of records (RS)

Provide updated technology support ticketing system/inventory solution (JA)

Paper and supplies for printing   (RN)

MindJet Licenses (15) to Create mind maps and flowcharts for district processes. (RS)

Ensure that the electrical requirements of connecting devices to power complies with current fire codes. (JA)

Support Operations for ongoing maintenance of district emergency trailer. (JA)

Strategic Initiative Investments

RECRUITMENT
(Human Resources)
Participate in Job Fairs
Establish and conduct a District Job Fair
Disseminate Vacancy/Recruitment Information in a variety of digital communication mediums
Develop, engage and participate in recruitment efforts at distant sites
Establish and maintain communication with leaders at potential recruitment sites
Establish an advertising plan in social media
Establish a regular vacancy postings at job digital websites
Increase HR website information accessibility
Establish and disseminate recruitment information

Strategic Initiative Investments

RECRUITMENT
(Human Resources)
Establish a paper media advertising plan
Produce and disseminate employee handbook(s)
Enhance and increase utilization of electronic forms
Produce quarterly HR newsletter
Enhance exit interview data collection
Establish operational handbook for HR operations

$114,500

Strategic Initiative Investments

ASSESSMENT
Develop the professional capacity of staff
General Supplies
Technology
Subscriptions
Contracts (Illuminate DnA Subscription, Illuminate Achievement Dashboard, NWEA Map, FastBridge Learning Subscription, College Board Assessments, CogAT, AAPPL – Sela of Biliteracy Testing)

$460,286

Strategic Initiative Investments

CAPITAL PROJECTS
Cooke (MPR A/C)*
Webster (ADA Bathroom)
Webster (Exterior Lighting)
Glen Flora (Replace Modulars)*
Glen Flora (New Marquee)
Glenwood (Security Cameras)
Glenwood (Roof 1956)*
Glenwood (Windows 1957)*

* Denotes ESSER ARP eligible expenses

Strategic Initiative Investments

CAPITAL PROJECTS
Greenwood (Windows 1945)*
Greenwood (Gym Windows)*
Greenwood (Steel Windows)*
McCall (Abatement)*
McCall (Windows)*
McCall (Roof)*
Hyde Park (Office & Security)
John Clark (Windows)*

* Denotes ESSER ARP eligible expenses

Strategic Initiative Investments

CAPITAL PROJECTS
Lyon (New Marquee)
Oakdale (Windows 1963)*
Abbott (Locker Room)
Washington (Modular)*
Brookside (Locker Room)
Weiss Field (Locker Room)
HS – Brookside (DDC Temperature Controls)*
Washington (Boiler Replacement w/new unit ventilators)*

* Denotes ESSER ARP eligible expenses

Strategic Initiative Investments

CAPITAL PROJECTS
Greenwood (Boiler Replacement w/new unit ventilators)*
HS – Brookside (Offices and theater air condition replacement)*
Glen Flora Armory (Insulated steel rolling doors and operators)
Glen Flora Armory (Roof repair or replacement)
HS – Brookside (Roof replacement at pinwheel)*
Monroe Street Replacement
Exterior storage sheds at Elem Schools for lawn mowers, snow blowers & fuel (12)
Clark (Window replacements – cluster building)*

* Denotes ESSER ARP eligible expenses

Strategic Initiative Investments

CAPITAL PROJECTS
Little Fort (Offices and connecting links roofing replacement)*
Little Fort (Reception Offices and lobby reconfigure)
Oakdale (Reception Offices and lobby reconfigure)
Oakdale (Offices and connecting links roofing replacement)*
AOEC (Fire escape structural certification and repairs)
Lincoln Center (New condensate return lines)
Lincoln Center (Bd Room unit ventilators (to replace radiators)
Jefferson and Webster (New Signage)

* Denotes ESSER ARP eligible expenses

Strategic Initiative Investments

CAPITAL PROJECTS
Webster (Asbestos Abatement – new floors, ceilings, fire alarms and lighting)*
Abbott (New Bleachers)
Washington (New seats in room 201)
HS – Brookside (Fire Alarm replacement)
Contingency
(Projects are subject to change based on prioritization/ability to accomplish)

* Denotes ESSER ARP eligible expenses

$18,467,000

Strategic Initiative Investments

Elementary and Secondary Relief Grants

Elementary and Secondary Relief – Digital Equity Formula
(Chromebooks for student use, equitable share to non-public schools)

Elementary and Secondary School Emergency Relief Grant I
(Summer School K-8 – Teachers & Paraprofessionals – Professional Development – Site Coordinator Stipend – site secretary, Chrome OS licenses, Elevate K-12, Chromebooks, custodian salaries, Main distribution frame project, Remind 101 Digital Communication, platform, Non-public equitable share)

Elementary and Secondary School Emergency Relief Grant II
Whole system HVAC upgrades at Cooke, Little Fort, Thomas Jefferson, Alternative Optional Education Center, HR McCall, Hyde Park, John S. Clark, Miguel Juarez, North, Oakdale, WHS – Brookside and Washington Campuses, Clearview and Carman Buckner, Washington Elementary, Whittier Elementary and Greenwood Elementary

Elementary and Secondary School Emergency Relief Grant III
20% - Learning Loss (Site Based Budget (SBB) Requests)

Elementary and Secondary School Emergency Relief Grant III
80% - Capital Project Requests

Input from constituents is required.

NOTE: It is recommended that a Resolution be drafted to reserve $10,000,000 of the fund balance to address learning loss. It is further recommended that the monies be reserved for 3 years ending September 2024 with an emphasis on funding one-time expenses that will have the greatest impact on student learning.

Strategic Initiative Investments

COLLEGE AND CAREER READINESS
College and Career Culture
Dual Credit/Dual Enrollment
Naviance
Enhance and Improve College and Career
Professional Development
Community Partnerships
Family Engagement Materials/Strategic and Comprehensive Curriculum
Scholarship/Financial Aid Programs

$952,630

Strategic Initiative Investments

SAFETY AND STUDENT OUTREACH
Additional Safety Officers (10 Floaters)
Additional Full Time Substitute Safety Officers
McKinney Vento Liaisons
Outreach Specialist
Agility Recovery (Mobile Command Unit)
Misc. School Safety Upgrades
Camera Licensing Fees
Crisis Go

Strategic Initiative Investments

SAFETY AND STUDENT OUTREACH
Safety/Outreach Uniforms (shirts and pants)
Raptors
DMHRT Stipends
Kantech (AOEC) Magnetic Doors Installation
Operating Expenses (lanyards, id supplies, computer toner, earthquake management, cell phone/Wi-Fi hotspots, mileage, blue kids, PD, laptop /computers/2 way radios, iPad for attendance and behavior hearings, brochures for parent/community, office supplies, new mental detectors, X-Ray machines, admin emergency go kits (main office inclusive of laptops), replacement cameras, monitors and accessories for cameras, parking permits for staff and students, crisis preparedness general supplies (classroom emergency go kits) CPI training materials and software, preparedness training, anti-bullying initiatives, District mental health response team stipend and materials and McKinney Vento training
Contracts (SRO'S, Crisis Go Safety IPASS, Raptor, CIP (membership fees, curriculum, etc.), ALICE, Smiths Detection, Identisys System, CPS (Computer Power Systems – Maintenance and Service), Kantech, District tip line, Camera licensing fees, Scenario learning, Hearing Officer (attendance and discipline), Ombudsman alternative placement, ROE outreach, McKinney Vento (Transportation and student support, HERO, CIP Instructor Membership fees, Vector Solutions (scenario learning), Illinois Emergency Management Agency (Xray Equipment), Professional Development and Training for safety staff, ALICE Training Contract (eLearning K-12) for school drills, Secur Mar Prevention Maintenance Agreement)

$4,659,600

Financial Emphasis

Solvency

Compliance

Transparency

Inclusivity

Equity Based

"Needs" Focused

Site Based Expenditure Reporting – FY2021

Sites	Location Code	Enrollment	Site Level Expenditures								Site-Level Per-Pupil		
			Federal	Federal Other	Federal Other	State & Local	State & Local Other	State & Local Other	State & Local Other	Subtotal	Federal	State & Local	Subtotal
Andrew Cooke Magnet Elem School	33	441.50	$ 10,004.88	$ 36,944.73		$ 2,869,020.35	$ 87,680.55		$ 30,250.46	$ 3,033,900.96	$ 106.34	$ 6,765.46	$ 6,871.80
Carman Buckner Elem School	30	530.25	$ 28,526.43	$ 44,371.33		$ 4,341,798.84	$ 105,306.02		$ 36,331.39	$ 4,556,334.01	$ 137.48	$ 8,455.33	$ 8,592.80
Clearview Elem School	32	460.00	$ 14,200.98	$ 38,492.81		$ 4,802,706.80	$ 91,354.59		$ 31,518.03	$ 4,978,273.21	$ 114.55	$ 10,707.78	$10,822.33
Daniel Webster Middle School	52	679.00	$ 5,627.22		$ 92,580.83	$ 5,544,078.58		$ 85,778.35		$ 5,728,064.99	$ 144.64	$ 8,291.39	$ 8,436.03
Early Learning Center	28	149.25	$ -			$ 2,673,944.65				$ 2,673,944.65	$ -	$ 17,915.88	$17,915.88
Glen Flora Elem School	34	483.78	$ 34,805.85	$ 40,482.72		$ 3,236,037.09	$ 96,077.22		$ 33,147.38	$ 3,440,550.26	$ 155.63	$ 6,956.18	$ 7,111.81
Glenwood Elem School	35	711.50	$ 45,883.46	$ 59,538.33		$ 4,663,587.75	$ 141,301.72		$ 48,750.18	$ 4,959,061.44	$ 148.17	$ 6,821.70	$ 6,969.87
Greenwood Elem School	36	288.00	$ 23,617.65	$ 24,099.85		$ 2,885,953.45	$ 57,195.92		$ 19,733.03	$ 3,010,599.89	$ 165.69	$ 10,287.79	$10,453.47
H R McCall Elem School	41	444.75	$ 9,833.17	$ 37,216.69		$ 3,953,332.63	$ 88,325.99		$ 30,473.14	$ 4,119,181.62	$ 105.79	$ 9,156.00	$ 9,261.79
Hyde Park Elem School	37	306.25	$ 1,891.12	$ 25,627.01		$ 2,414,799.61	$ 60,820.31		$ 20,983.47	$ 2,524,121.52	$ 89.86	$ 8,152.17	$ 8,242.03
John S. Clark Elem School	31	227.50	$ 16,576.56	$ 19,037.20		$ 2,174,424.36	$ 45,180.80		$ 15,587.72	$ 2,270,806.65	$ 156.54	$ 9,825.02	$ 9,981.57
Jack Benny Middle School	50	610.00	$ 53,466.68		$ 83,172.77	$ 4,468,443.60		$ 77,061.55		$ 4,682,144.60	$ 224.00	$ 7,451.65	$ 7,675.65
Little Fort Elem School	39	445.50	$ 42,811.01	$ 37,279.45		$ 3,904,664.71	$ 88,474.93		$ 30,524.53	$ 4,103,754.63	$ 179.78	$ 9,031.79	$ 9,211.57
Lyon Magnet Elem School	40	492.75	$ 24,650.76	$ 41,233.33		$ 3,688,381.69	$ 97,858.64		$ 33,761.98	$ 3,885,886.40	$ 133.71	$ 7,752.41	$ 7,886.12
Miguel Juarez Middle School	49	758.00	$ 66,216.30		$ 103,352.39	$ 6,137,069.64		$ 95,758.45		$ 6,402,396.78	$ 223.71	$ 8,222.73	$ 8,446.43
North Elem School	42	532.00	$ 62,142.94	$ 44,517.77		$ 4,168,175.76	$ 105,653.57		$ 36,451.29	$ 4,416,941.33	$ 200.49	$ 8,102.03	$ 8,302.52
Oakdale Elem School	43	453.00	$ 24,089.47	$ 37,907.05		$ 3,543,870.80	$ 89,964.41		$ 31,038.41	$ 3,726,870.14	$ 136.86	$ 8,090.23	$ 8,227.09
Robert E Abbott Middle School	45	715.26	$ 52,994.75		$ 97,524.84	$ 5,321,953.84		$ 90,359.09		$ 5,562,832.52	$ 210.44	$ 7,566.92	$ 7,777.36
Thomas Jefferson Middle School	51	865.00	$ 82,706.40		$ 117,941.71	$ 7,001,006.51		$ 109,275.81		$ 7,310,930.43	$ 231.96	$ 8,219.98	$ 8,451.94
Washington Elem School	44	487.50	$ 22,395.46	$ 40,794.01		$ 3,377,792.28	$ 96,816.01		$ 33,402.26	$ 3,571,200.02	$ 129.62	$ 7,195.92	$ 7,325.54
Waukegan High School	26/25/21/20	4,515.54	$1,362,533.35			$ 41,687,880.79				$ 43,050,414.14	$ 301.74	$ 9,232.09	$ 9,533.84
Whittier Elem School	46	503.00	$ 10,655.86	$ 42,091.05		$ 3,882,253.39	$ 99,894.26		$ 34,464.28	$ 4,069,358.84	$ 104.86	$ 7,985.31	$ 8,090.18
Total		15,099.33	$1,995,630.30	$ 569,633.31	$ 494,572.54	$126,741,177.12	$ 1,351,904.94	$ 458,233.26	$ 466,417.56	$132,077,569.03	$ 202.65	$ 8,544.60	$ 8,747.25

Site Based Expenditure Reporting – FY2021

Sites	Location Code	Enrollment	District Centralized Level Federal	District Centralized Level State & Local	District Centralized Level Subtotal	District Centralized Level Federal	District Centralized Level State & Local	District Centralized Level Subtotal
Andrew Cooke Magnet Elem School	33	441.50	$ 296,570.55	$ 2,106,411.90	$ 2,402,982.46	$ 671.73	$ 4,771.03	$ 5,442.77
Carman Buckner Elem School	30	530.25	$ 356,186.95	$ 2,529,841.25	$ 2,886,028.19	$ 671.73	$ 4,771.03	$ 5,442.77
Clearview Elem School	32	460.00	$ 308,997.63	$ 2,194,676.05	$ 2,503,673.68	$ 671.73	$ 4,771.03	$ 5,442.77
Daniel Webster Middle School	52	679.00	$ 456,107.38	$ 3,239,532.69	$ 3,695,640.06	$ 671.73	$ 4,771.03	$ 5,442.77
Early Learning Center	28	149.25	$ 100,256.30	$ 712,076.96	$ 812,333.25	$ 671.73	$ 4,771.03	$ 5,442.77
Glen Flora Elem School	34	483.78	$ 324,971.47	$ 2,308,131.26	$ 2,633,102.72	$ 671.73	$ 4,771.03	$ 5,442.77
Glenwood Elem School	35	711.50	$ 477,938.73	$ 3,394,591.32	$ 3,872,530.05	$ 671.73	$ 4,771.03	$ 5,442.77
Greenwood Elem School	36	288.00	$ 193,459.39	$ 1,374,058.05	$ 1,567,517.43	$ 671.73	$ 4,771.03	$ 5,442.77
H R McCall Elem School	41	444.75	$ 298,753.69	$ 2,121,917.76	$ 2,420,671.45	$ 671.73	$ 4,771.03	$ 5,442.77
Hyde Park Elem School	37	306.25	$ 205,718.53	$ 1,461,129.43	$ 1,666,847.97	$ 671.73	$ 4,771.03	$ 5,442.77
John S. Clark Elem School	31	227.50	$ 152,819.48	$ 1,085,410.44	$ 1,238,229.92	$ 671.73	$ 4,771.03	$ 5,442.77
Jack Benny Middle School	50	610.00	$ 409,757.73	$ 2,910,331.28	$ 3,320,089.01	$ 671.73	$ 4,771.03	$ 5,442.77
Little Fort Elem School	39	445.50	$ 299,257.49	$ 2,125,496.04	$ 2,424,753.53	$ 671.73	$ 4,771.03	$ 5,442.77
Lyon Magnet Elem School	40	492.75	$ 330,996.92	$ 2,350,927.44	$ 2,681,924.36	$ 671.73	$ 4,771.03	$ 5,442.77
Miguel Juarez Middle School	49	758.00	$ 509,174.36	$ 3,616,444.44	$ 4,125,618.80	$ 671.73	$ 4,771.03	$ 5,442.77
North Elem School	42	532.00	$ 357,362.48	$ 2,538,190.56	$ 2,895,553.04	$ 671.73	$ 4,771.03	$ 5,442.77
Oakdale Elem School	43	453.00	$ 304,295.49	$ 2,161,278.80	$ 2,465,574.30	$ 671.73	$ 4,771.03	$ 5,442.77
Robert E Abbott Middle School	45	715.26	$ 480,464.45	$ 3,412,530.41	$ 3,892,994.86	$ 671.73	$ 4,771.03	$ 5,442.77
Thomas Jefferson Middle School	51	865.00	$ 581,049.90	$ 4,126,945.17	$ 4,707,995.07	$ 671.73	$ 4,771.03	$ 5,442.77
Washington Elem School	44	487.50	$ 327,470.32	$ 2,325,879.51	$ 2,653,349.82	$ 671.73	$ 4,771.03	$ 5,442.77
Waukegan High School	26/25/21/20	4,515.54	$ 3,033,241.68	$ 21,543,798.86	$ 24,577,040.54	$ 671.73	$ 4,771.03	$ 5,442.77
Whittier Elem School	46	503.00	$ 337,882.19	$ 2,399,830.55	$ 2,737,712.74	$ 671.73	$ 4,771.03	$ 5,442.77
Total		15,099.33	$ 10,142,733.10	$ 72,039,430.16	$ 82,182,163.26	$ 671.73	$ 4,771.03	$ 5,442.77

Note: Actual Expenditures through June 2, 2021. Must be updated to include expenditures through June 30, 2021.

Site Based Expenditure Reporting – FY2021

Sites	Location Code	Enrollment	Total Per-Pupil			Exclusions	Total Expenditures
			Federal	State & Local	Subtotal		
Andrew Cooke Magnet Elem School	33	441.50	$ 778.08	$ 11,536.50	$12,314.57		
Carman Buckner Elem School	30	530.25	$ 809.21	$ 13,226.36	$14,035.57		
Clearview Elem School	32	460.00	$ 786.29	$ 15,478.82	$16,265.10		
Daniel Webster Middle School	52	679.00	$ 816.37	$ 13,062.43	$13,878.80		
Early Learning Center	28	149.25	$ 671.73	$ 22,686.91	$23,358.65		
Glen Flora Elem School	34	483.78	$ 827.36	$ 11,727.22	$12,554.58		
Glenwood Elem School	35	711.50	$ 819.90	$ 11,592.74	$12,412.64		
Greenwood Elem School	36	288.00	$ 837.42	$ 15,058.82	$15,896.24		
H R McCall Elem School	41	444.75	$ 777.52	$ 13,927.04	$14,704.56		
Hyde Park Elem School	37	306.25	$ 761.59	$ 12,923.21	$13,684.80		
John S. Clark Elem School	31	227.50	$ 828.28	$ 14,596.06	$15,424.34		
Jack Benny Middle School	50	610.00	$ 895.73	$ 12,222.68	$13,118.42		
Little Fort Elem School	39	445.50	$ 851.51	$ 13,802.83	$14,654.34		
Lyon Magnet Elem School	40	492.75	$ 805.44	$ 12,523.45	$13,328.89		
Miguel Juarez Middle School	49	758.00	$ 895.44	$ 12,993.76	$13,889.20		
North Elem School	42	532.00	$ 872.22	$ 12,873.07	$13,745.29		
Oakdale Elem School	43	453.00	$ 808.59	$ 12,861.26	$13,669.86		
Robert E Abbott Middle School	45	715.26	$ 882.17	$ 12,337.95	$13,220.13		
Thomas Jefferson Middle School	51	865.00	$ 903.70	$ 12,991.01	$13,894.71		
Washington Elem School	44	487.50	$ 801.35	$ 11,966.95	$12,768.31		
Waukegan High School	26/25/21/20	4,515.54	$ 973.48	$ 14,003.13	$14,976.60		
Whittier Elem School	46	503.00	$ 776.60	$ 12,756.35	$13,532.95		
Total		15,099.33	$ 874.38	$ 13,315.63	$14,190.02	$ 21,353,029.78	$ 235,612,762.07

Note: Actual Expenditures through June 2, 2021. Must be updated to include expenditures through June 30, 2021.

Questions